

**Afghanistan:**

**Approaches for mitigating  
corruption in aid interventions**

**9 + 10 May 2009**



Anti-  
Corruption  
Resource  
Centre  
[www.U4.no](http://www.U4.no)

# **Prevention and enforcement**

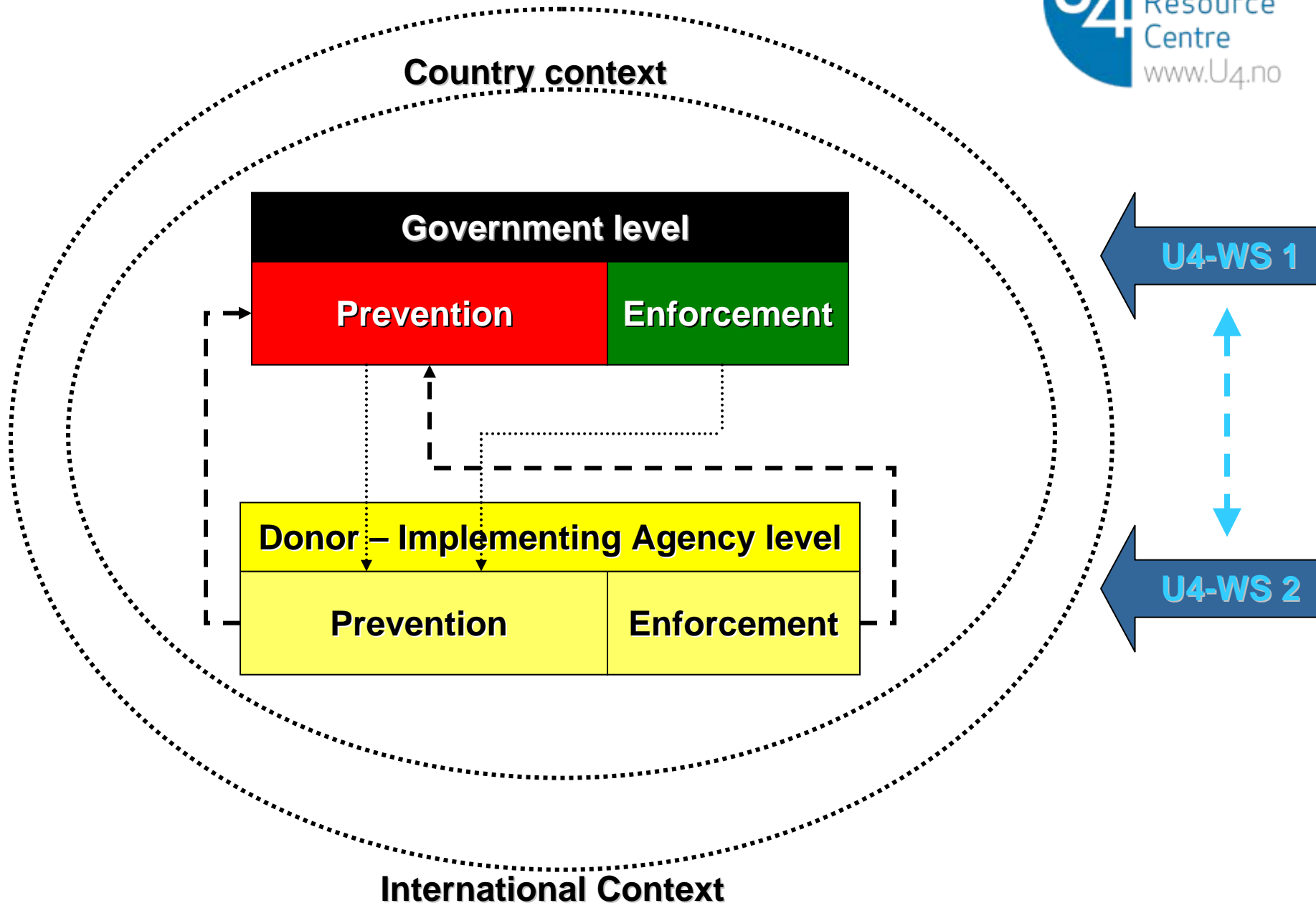
Session 4

May 10th 2009

14.45 – 15.45

**CMI** CHR.  
MICHELSEN  
INSTITUTE

# Prevention and enforcement



# Different levels of anti-corruption engagement

## International initiatives

International anti-corruption conventions  
Money laundering, asset recovery, judicial cooperation  
Donor home country initiatives – private sector, e.g.

## Partner country integrity systems

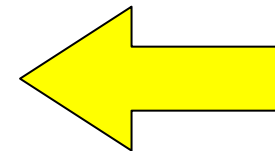
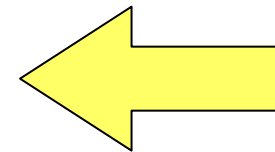
Support to governance, accountability, transparency &  
anti-corruption initiatives  
of government, parliaments, civil society, private sector

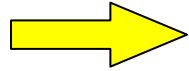
## Interface: donor funds – partner country implementation

Public finance management system strengthening  
Procurement, evaluation, auditing strengthening  
Participation, external oversight & scrutiny

## Donor agency level

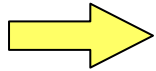
Ethics management & internal integrity  
Codes of conduct, complaints mechanisms, whistle blower  
Disclosure policies & information management





# Donor Agency Level

- **Internal integrity initiative**
  - Code of conduct / ethics / AC → build joint values
    - Training with national staff
    - Training with contractors / implementers
  - Supervision, mentoring, monitoring
  - Complaints mechanism and coherent follow-up
  - Tone at the tope – consistent preach what you pray
  
- **Transparency**
  - Procurement related: access to contract objectives, decisions on selection, etc.
  - Database on reference prices on local goods and services
  
- **Do-no-harm approach on corruption**
  - Review current practice in light of impact on corruption
    - Renting of premises from notoriously individuals
    - “Intelligence” on grossly inflated procurement offers
  - Find consciously appropriate approach to deal with extortion from power holders



## Interface between donor & govt.

- **Transparency**
  - Proactive information disclosure on construction projects, objectives, contractors, amount involved, results
  - Proactive information disclosure of programmes, projects, evaluations, etc.
  
- **Accountability**
  - Accessible and responsive complaints mechanisms
  - Use collective formal donor initiative to report and follow cases with GoA
  - Use local accountability mechanisms
  - Involve local communities as monitors
  - Support report card exercises on donor transparency and integrity
  - Strengthen the media
  
- **Do-no-harm approach on corruption**
  - Assess impact of programme / project on corruption
  - Assess impact of current practice on corruption
    - Salary top-ups, sitting allowances, etc.
    - Support to corrupt local power holders
  - Practice what you preach with consistency – lead by example

# The way forward ...?

- **Is an informal network to share information on problems, experience and lessons learned useful?**
  - **Story telling**
  - **Problem solving**
  - **Solidarity – support**
  - **Access to donors**
  - **Access to knowledge**

**Thank you**